# Getting Ready to Go: Preparing for Funding Opportunities

Harry Keiner, Ph.D.

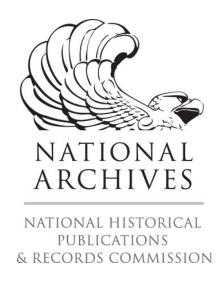
Consulting Archivist & Historian

# Workshop Sponsors:

North Carolina Department of Cultural Resources and the North Carolina State Archives

National Historical Publications and Records Commission





## PURPOSE of this Workshop

This Workshop will give you BASIC INFORMATION to prepare a successful Grant

## WHAT you will learn (Outcomes)

- The nature of Grants and Grantors
- Institutional Documentation Required
- The Process of Grant Writing
- Sources of Information, Support, Help

### The World of Grants

Government agencies, non-profit organizations and foundations sponsor grants for a wide variety of purposes:

- Basic scientific research
- Educational programs for the disadvantaged
- Disaster relief
- Initiatives to enhance nation's art and culture by encouraging new work, or by preserving and providing access to what was created in the past

# North Carolina's SMALLER Cultural Heritage Repositories:

- Historical Societies
- Genealogical Societies
- Museums
- Local History Rooms in Public Libraries
- Institutional Repositories (Hospitals, Churches) Any public or private, non-profit organization holding objects, books, manuscripts, records, photographs, audio-visual media, or ephemera of cultural and/or historical significance.

# Principal Sources of Support for Cultural Heritage Projects:

- Government Agencies: NEH, IMLS, NHPRC—Tax \$\$\$
- Non-Profit Organizations: NCPC, BRNHA— Donations, Membership Dues, Grants
- Private Foundations: The Cannon Foundation,
   Lowes Charitable and Educational Foundation—
   investment income, corporate profits
- Community Foundations—Donations, Endowments
- Non-Profit Organizations with a Thematic Focus: NARF, NFPF—Donations, Endowments

### **ALL Grants are Structured Similarly**

- They ask you for FOUR TYPES of Information:
- 1.Institutional Information: Who you are
- 2. Project Narrative: What you want to do
- 3.Budget: How much MONEY will it cost
- 4. Supplemental Documents: Policies and Procedures, Resumes, Letters of Support, Legal Forms and Documents

#### INSTITUTIONAL DOCUMENTATION

Grantors Request this information because they define:

Who you Are, and What you Do!!

Institutional Documentation needs to be created, updated, and maintained.

Two types: Documents governing Executive Actions, and documents directing Collection Management Activities

#### **Documents Governing EXECUTIVE ACTIONS:**

- Mission Statement
- Collection Policy
- Institutional History
- Organization Chart and Contact Information
- Board Minutes/Meeting Minutes
- List of Board Members
- Financial Statements/Audit Reports/Tax Returns
- Publicity Materials: Brochures, Press Releases, Newsletters,
   Web Site

# Documents Directing COLLECTION MANAGEMENT ACTIVITIES:

- Deeds of Gift and Inventories
- Accession Records
- Processing Manuals
- Finding Aids/Cataloging Records
- Preservation Policies and Procedures
- Disaster Plan

## **QUALITY MATTERS**

Good Documents = Good Information

 Good Information Contributes to Well Written Grants

## **Key Institutional Documents:**

- Mission Statement
- Collection Policy
- Institutional History
- Deeds of Gift/Inventories
- Accession Records
- Finding Aids
- Preservation Policies and Procedures

### MISSION STATEMENT

Broad Statement of Intent

Vary According to the Organization

# **Collection Policy**

Guide to Acquiring materials:

- States what you want
- States what you don't want
- Sets terms for Acquisition

## Collection Policy Elements:

- 1. Repository Name
- 2. Repository Purpose
- 3. Statement Regarding Access
- 4. Subject Emphasis
- 5. Acceptable Formats
- 6. Acquisition Procedures (Intellectual Property)
- 7. De-accessioning, Loans, Reproduction

## Institutional History

Who, What, When, Where, Why, (How)

Press Release

Many Flavors (depending on the purpose)

#### Deeds of Gift and Related Inventories

**Essential** for Collection Access Grants:

- Collection Surveys and Assessments
- Accessioning Projects (and minimal processing)
- Processing Collections/Writing Finding Aids

## Deeds of Gift: Purpose

 Establish Transfer of Legal Ownership from Donor to Repository

Establish the Conditions of Transfer

Document Contents of Gift through a written
 Inventory

### Deed of Gift: Parts

- Date of Transfer
- Name of Donor
- Name of Repository
- Contact Information
- Title and Summary Description
- Inventory

### Deed of Gift: Parts cont'd.

- Transfer of Ownership Statement
- Statement regarding Format Conversions
- Access Restrictions
- Credit Line
- Disposal Criteria and Authority
- Signatures

SAA: A Guide to Deeds of Gift

http://www.archivists.org/publications/deed\_of\_gift.asp

### **Accession Records**

- Create the First Level of administrative and intellectual control
- Are based on the Deed of Gift and Inventory
- Provide an opportunity to separate materials by format
- Accession Records and Minimal Processing

#### **Accession Records: Content**

- Accession Number
- Accession Date
- Collection Title (based on Deed of Gift)
- Access Restrictions (from Deed of Gift)
- Storage Location (or Locations)
- Collection Description and Note on condition (based on Deed of Gift)
- Extent (cubic feet, linear feet)
- Accessioning Staff Member
- Box and Folder List (based on Deed of Gift Inventory)

#### **Donor Records**

#### Donor Records Need to be Maintained!

Donor Records include:

- Donor correspondence
- Certificates of Appraisal
- Deed of Gift and Inventory
- Accession Record

## Finding Aids

Finding Aids are the written product of Archival Processing, a sequence of steps that arrange and describe collections of unpublished manuscripts or records.

Finding Aids have three parts:

- Administrative Information
- Notes
- Container List

#### Finding Aids: Administrative Information

- Repository ID
- Title
- Creator
- Collection #
- Extent
- Restrictions
- Provenance
- Copyright Notice

## Finding Aids: Notes

- Abstract
- Biographical Note/Administrative History
- Chronology
- Scope and Content Note
- Arrangement Note
- Controlled Access Terms

### Finding Aids: Container List

- Box and Folder List
- Added Folder Descriptions
- Series Descriptions (Interspersed throughout, may contain sub-series descriptions)

### Finding Aids: Their Importance

- Well written Finding Aids are the most comprehensive descriptive tool for researchers.
- Well written Finding Aids can provide remote access to collections in different ways:
  - 1. Published on your web site as PDFs
  - 2. Marked up in EAD, they become a fully searchable XML document on your web site
  - 3. Used as the basis for collection level MARC records with URL links to complete document, located through OPAC
- Well written Finding Aids a prerequisite for **Digitization**

#### **Preservation Plans**

Two Kinds:

- Plan for Improvement (roadmap)
- Day-to-Day Procedures

## Preparing a Grant Application

### Topics to be Covered:

- Defining your Project
- Finding a Grantor
- Working with the Grantor's Staff
- Writing your Grant
- Submitting your Grant via Grants.gov
- Sources of Help

## **Project Definition**

Answers to the Following Questions:

- What do you want to do?
- When do you want to do it?
- How much will it cost?
- Do I need a Planning Grant?

## Project Definition: Politics

- Getting everyone on board
- Selling your project
- Project Management

#### Selecting a Granting Source: Research

#### Tools:

The Foundation Center

http://foundationcenter.org

- The Internet
- Your professional network/listserves

### Selecting a Granting Source

#### Federal Agencies:

- NEH: The National Endowment for the Humanities
- IMLS: Institute for Museum and Library Services
- NHPRC: National Historical Publications and Records Commission

# National Endowment for the Humanities www.neh.gov/grants

- Eight Divisions and Offices manage programs. Four most Important:
- Division of Preservation and Access
- Division of Public Programs
- Division of Research
- Office of Challenge Grants

### **NEH Grant Programs Available:**

- American Historical and Cultural Organizations:
   Planning Grants
- American Historical and Cultural Organizations:
   Implementation Grants
- Challenge Grants (Bricks and Mortar, Exhibits)
- Humanities Collections and Reference Resources
- Preservation Assistance Grants for Smaller Institutions
- Sustaining Cultural Heritage Collections

# Institute for Museum and Library Services (IMLS)

#### Characteristics:

- Well funded compared to NEH and NHPRC
- Source of Library Services and Technology
   Act (LSTA) funds
- Grant Programs geared toward larger institutions
- Program descriptions more difficult to understand than NEH and NHPRC.

# **IMLS Programs**

http://www.imls.gov/applicants/search.aspx

- Conservation Assessment Program
- Museums for America
- Sparks! Ignition grants for Libraries and Museums

# National Historical Publications and Records Commission (NHPRC)

- Grant funding arm of NARA: National Archives and Records Administration
- Very small budget: \$5--\$10 million yearly.
   50% to Publication Projects
- Records Programs: Three themes:
  - 1. Documenting Democracy
  - 2. Digitizing Historical Records
  - 3. Electronic Records Projects

# NHPRC Documenting Democracy: Access to Historical Records Projects

http://www.archives.gov/nhprc/announcement/access.html

- Basic Processing
- Detailed Processing
- Documenting Heritage
- Retrospective Conversion of Descriptive Information

### Non Profit, Quasi-government Organizations, and Community Foundations

North Carolina Preservation Consortium (NCPC)
 <a href="http://www.ncpreservation.org/grants.html">http://www.ncpreservation.org/grants.html</a>

 Blue Ridge National Heritage Area http://www.blueridgeheritage.com/sites/default/files/ images/Grants/Forms/2012HeritageGrantGuidelines.pdf

Community Foundations
 http://www.communityfoundations.org/all.php

#### Private Foundations with a NC Focus

- The Cannon Foundation
- The Duke Endowment
- The Marion Stedman Covington Foundation
- Lowes
- Bank of America
- Wells Fargo
- Duke Power
- Other LOCAL Companies

# The Marion Stedman Covington Foundation

http://www.mscovingtonfoundation.org

- Background: Marion Stedman
- Foundation Established in 1986
- Focus on Historic Preservation since 2007

#### Subject or Format Specific Non Profits

North American Railway Foundation
 <a href="http://www.narfoundation.org">http://www.narfoundation.org</a>

 National Railway Historical Society <a href="http://www.nrhs.com">http://www.nrhs.com</a>

National Film Preservation Foundation

http://www.filmpreservation.org/nfpf-grants

### Writing Your Grant

#### First Steps:

- Read the Grant Application—Carefully
- Develop a Timetable to finish tasks and meet deadlines
- The four grant writing Tasks for Federal Programs
  - 1. Contact a Program Administrator
  - 2. Prepare a draft Application (and a second draft?)
  - 3. Prepare a final version of the Application
  - 4. Submit Application via Grants.gov

#### NHPRC: Establishing Contact

http://www.archives.gov/nhprc/NHPRC/

• The Program Administrator: Your Best Friend

Notifying the SHRAB

### Writing the First Draft

Refer to: Documenting Democracy, Application and Submission Information

Application is divided into **Four Parts:** 

- Project Narrative
- Project Summary
- Supplemental Materials
- Project Budget

## **Project Narrative**

Refer to: Documenting Democracy, Application and Submission Information

Six Numbered Sections:

- Section 1: Project Overview, Significance, Institutional Info
- Section 2: Work Plan. Methodologies, Marketing
- Section 3: Products, Publicity, Evaluation
- Section 4: Personnel
- Section 5: Performance Objectives
- Section 6: Financial Management of Grant Funds

# **Project Summary**

#### **Contents:**

- Purposes and Goals of the Project
- Methods
- Summary of Plan of Work for Grant Period
- Products to be Completed during Grant Period
- Names, Titles, Institutions, Phone Numbers and E-mail Addresses of Project Manager and Key Personnel
- Performance Objectives

# Supplemental Material

- Resumes of Key Staff identified in Project Narrative
- Position Descriptions for staff to be hired with Grant Funds
- Your institution's Mission Statement (supplemented with Strategic Plan
- Your Institutions written Policy and Procedures
  - 1. Collection Policy
  - 2. Processing Manual or Written Guidelines
  - 3. Preservation Policy and Procedures
  - 4. Reading Room Policies and Procedures

### Supplemental Material (cont'd)

- Work Plan graphs and charts to supplement Project Narrative
- Examples of Finding Aids, MARC cataloging records, EAD cataloging records
- Statements of Commitment from Project Partners
- Statement of Support from Professionals and Administrators with a Direct Interest in the Project

But note the **Limit** on the number of pages!!

# Budget

- Budget Narrative
- Budget Forms
- Budget Explanations, FAQs, cheat sheets, etc.
- Apply for a Grant:
   <a href="http://www.archives.gov/nhprc/apply/">http://www.archives.gov/nhprc/apply/</a>
- Grant Opportunities, Documenting Democracy <a href="http://www.archives.gov/nhprc/announcement/access.html">http://www.archives.gov/nhprc/announcement/access.html</a>

#### **Submitting Your Application**

www.Grants.gov

- The Grants.gov website: purpose
- Registration
- Adobe 8.1.3
- Choosing the Grant Program
   <a href="http://www.archives.gov/nhprc/apply">http://www.archives.gov/nhprc/apply</a>
- Filling Out SF-424

# Grants.gov: Mandatory Documents for Submission

- Grants.gov Lobbying Form
- Assurances for Non-Construction
   Programs (424B)
- Attachments: Must be in PDFFormat

# Help is on the Way

The Foundation Center

http://www.foundationcenter.org

- Purpose
- Programs
- Local North Carolina Libraries

### **Questions? Contact Information**

PowerPoint Presentation will be available on the SHRAB web page:

http://www.history.ncdcr.gov/SHRAB/default.htm

#### Thank You and Good Luck!

Hal Keiner keinerhc@appstate.edu

Andrea Gabriel <u>andrea.gabriel@ncdcr.gov</u>